Is there a Recession on the Horizon? A Look Forward into 2020

Presentation to Kruggel Lawton 12th Annual CFO Summit

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W.E. Upjohn Institute for Employment Research

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• MISSION:

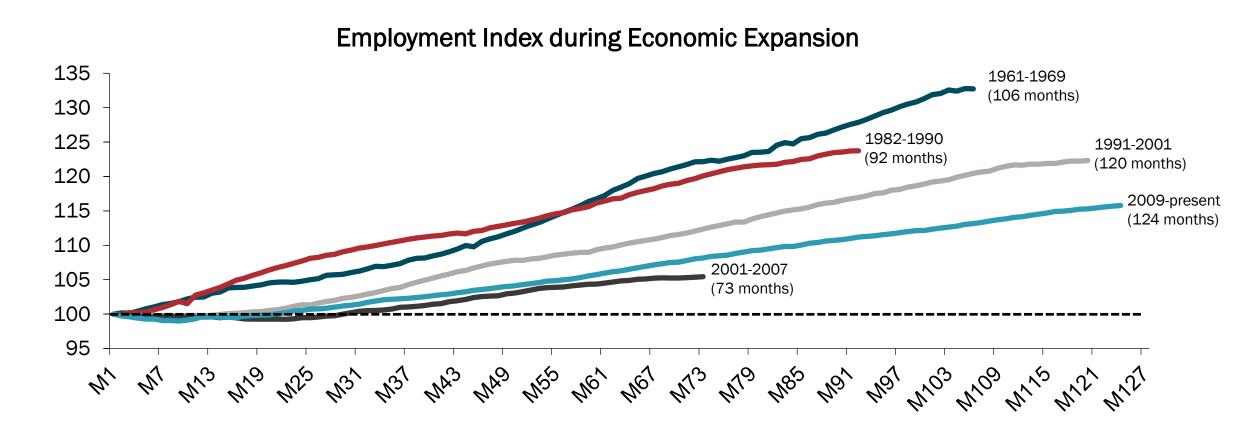
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National Economy

We are currently in the longest expansion since WWII



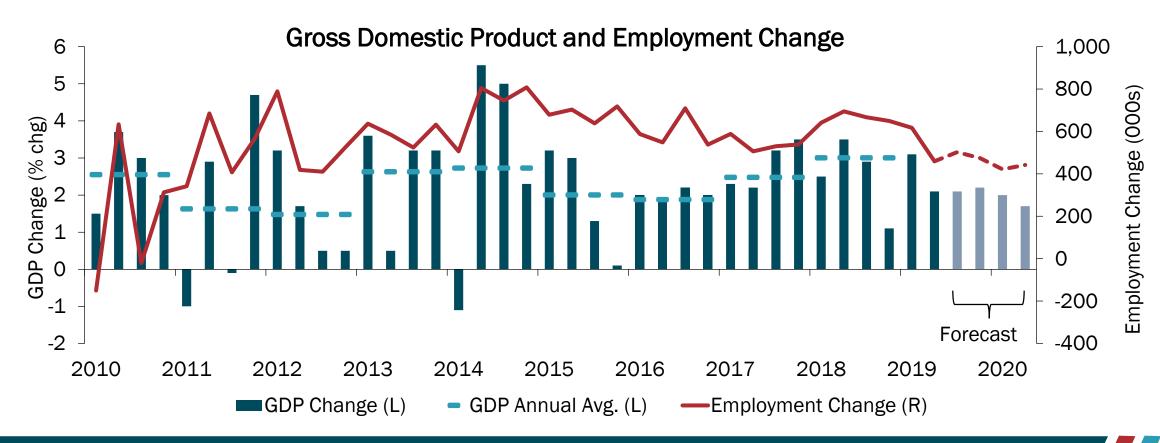


We're in the longest business cycle (contraction and expansion) and the longest expansion, while experiencing the longest recession since measurement began

	1945-	1949-	1954-	1958-	1961-	1970-	1975-	1980-	1982-	1991-	2002-	
Length of:	1948	1953	1957	1960	1969	1973	1980	1981	1990	2001	2007	2009-?
Contraction	8	11	10	8	10	11	16	6	16	8	8	18
Expansion	37	45	39	24	106	36	58	12	92	120	73	124
Business												
Cycle	45	56	49	32	116	47	92	18	108	128	81	142



GDP is projected to remain solid, with a slowing rate of employment growth; Revision 3: Q2 2.0%





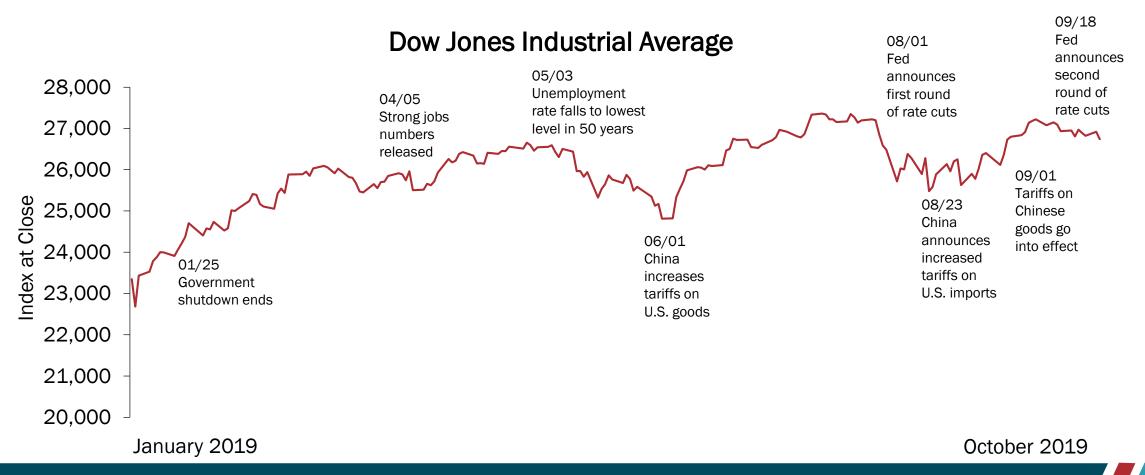
University of Michigan RSQE national forecast

	2019 (Forecast)	2020 (Forecast)	2021 (Forecast)
GDP	2.3%	1.7%	1.6%
Employment	1.5%	1.1%	1.0%
Light vehicle sales (millions)	17	16.9	16.6
Unemployment rate	3.7%	3.6%	3.4%
Housing starts (millions)	1.23	1.24	1.24
CPI/Inflation	1.7%	1.9%	1.9%





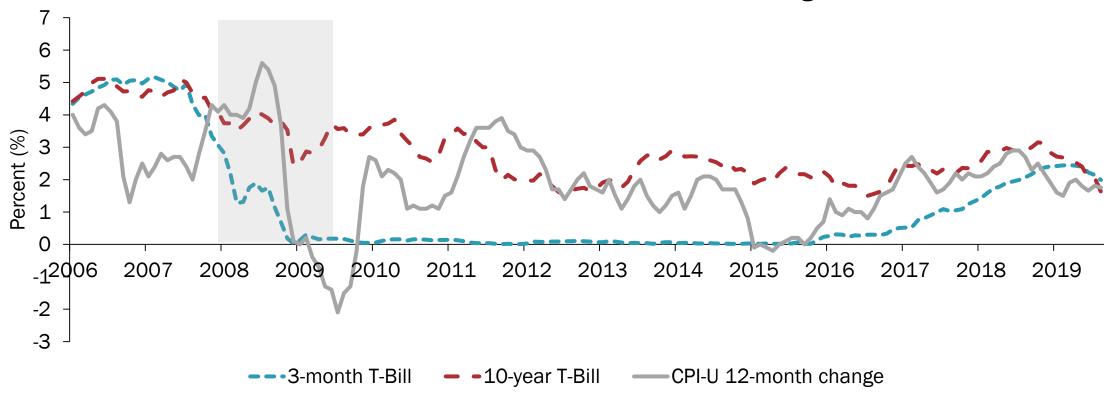
The stock market has reacted to various events this year, and the ride is getting bumpier





Inflation and interest rates have increased in the past two years

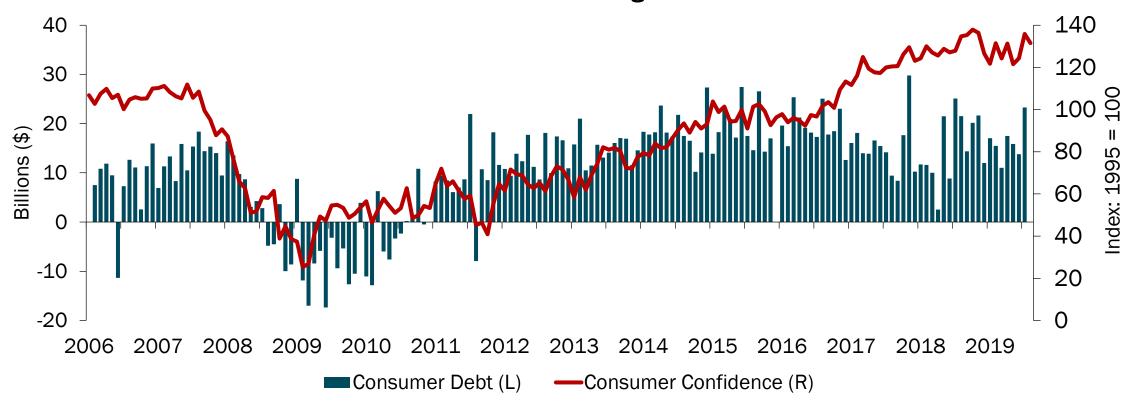






High consumer confidence (10125.1) and slower debt growth

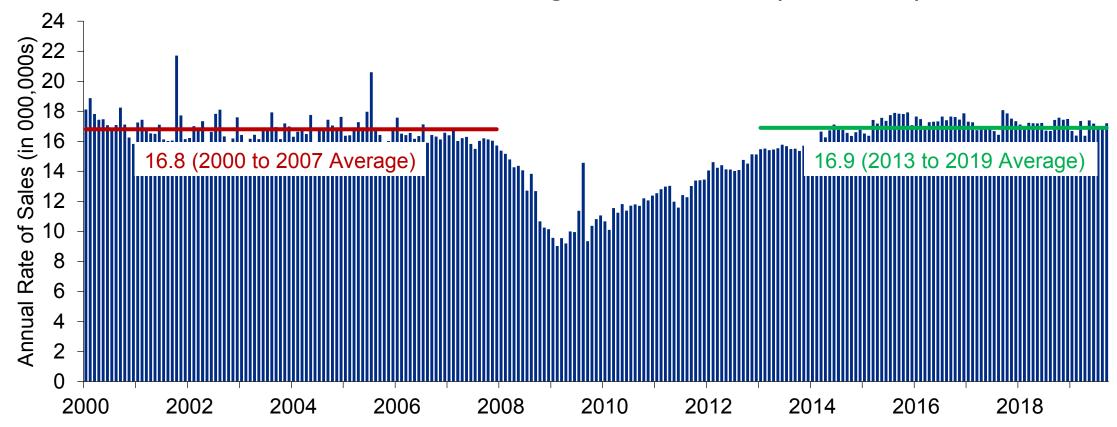
Consumer Confidence and Change in Consumer Debt





Light vehicle sales have been steady

Annualized Rate of U.S. Light Vehicle Sales (in millions)





More openings than workers in the nation...

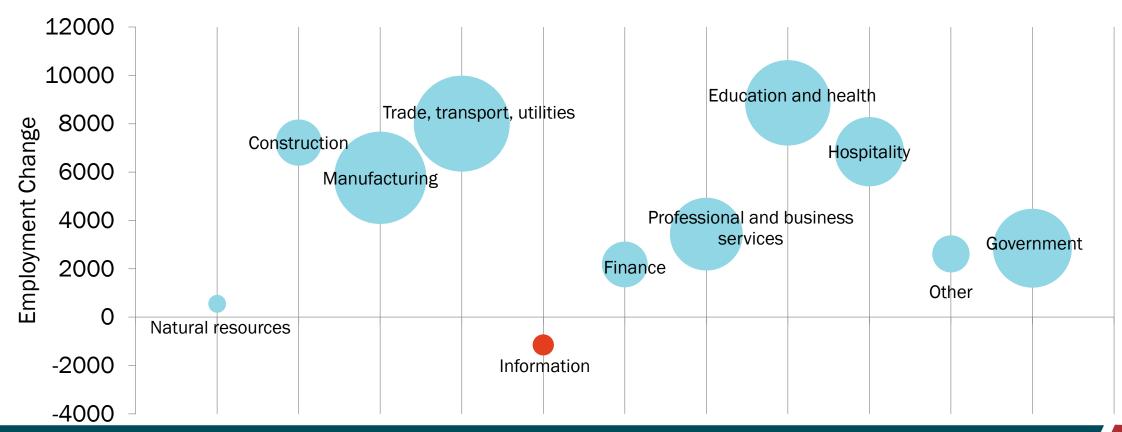




Indiana

Education and health added the most jobs last year in the state of Indiana

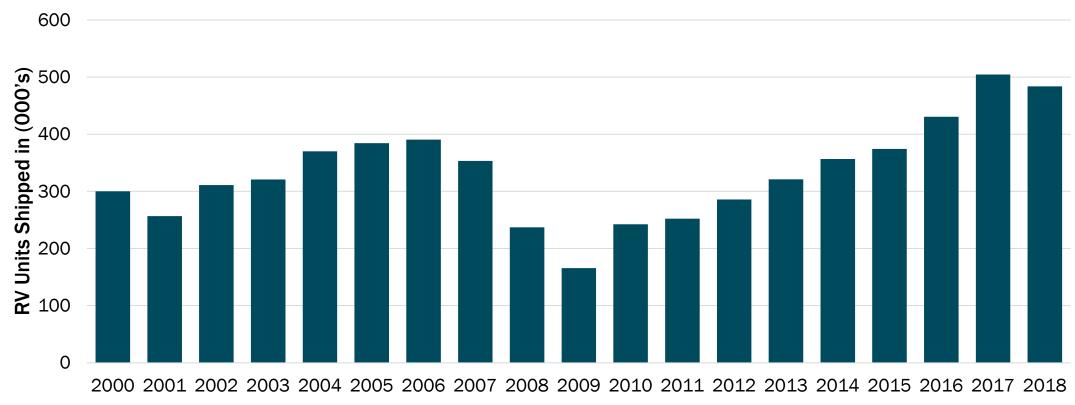
State of Indiana Employment Change, Q1 2018 to Q1 2019





RV unit shipments have increased since the Great Recession, but are showing a recent decline

Total RV Unit Shipments





USMCA and Brexit matter to Indiana

Industry	Total	China	Canada	Mexico	EU
TOTAL	\$39,330,299,869	5.0%	34.0%	13.8%	23.4%
Transportation equipment	\$12,401,157,080	2.5%	53.3%	13.8%	11.6%
Chemicals	\$9,006,917,779	8.0%	7.7%	4.0%	49.4%
Machinery	\$4,500,992,237	4.8%	21.8%	39.7%	12.8%
Miscellaneous manufactures	\$2,601,469,056	8.8%	12.5%	1.5%	46.6%
Computer and electronic products	\$1,782,551,329	5.9%	31.1%	7.4%	26.6%
Electrical equipment	\$1,339,852,919	4.3%	25.4%	18.4%	12.9%
Food manufacturing	\$1,325,003,411	4.1%	28.2%	16.2%	9.5%



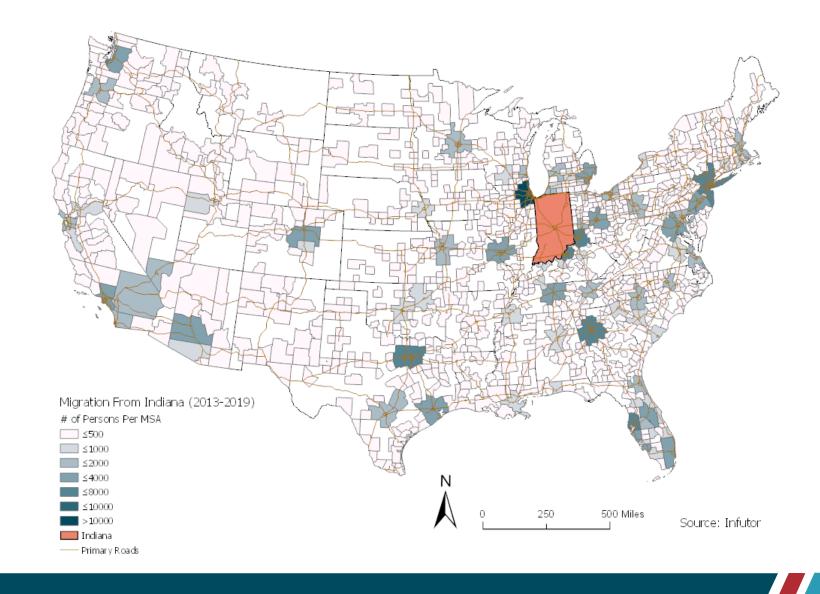
Exposure on the agricultural side

2017-2018	Illinois	Indiana	Michigan	Ohio	Wisconsin
Soy bean farms	36,393	22,223	11,961	25,595	18,296
Soy bean sales	\$5,668,028	\$3,024,384	\$998,608	\$2,333,805	\$938,273
Agricultural products to China	\$163,752	\$209	\$109	\$157,677	\$18,982
Agricultural products to Canada	\$59,285	\$30,038	\$346,322	\$362,651	\$26,062
Agricultural products to Mexico	\$548,893	\$4,130	\$30,742	\$688,268	\$17,128
Agricultural products to E.U.	\$82,673	\$8,669	\$17,346	\$138,186	\$179,259

Dollars in '000s

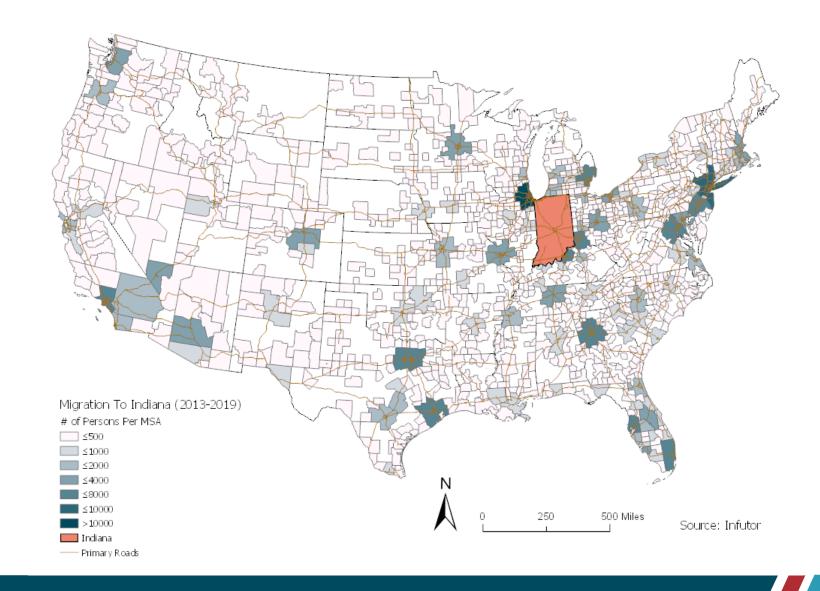


Out-migration from Indiana: 2013 to 2019





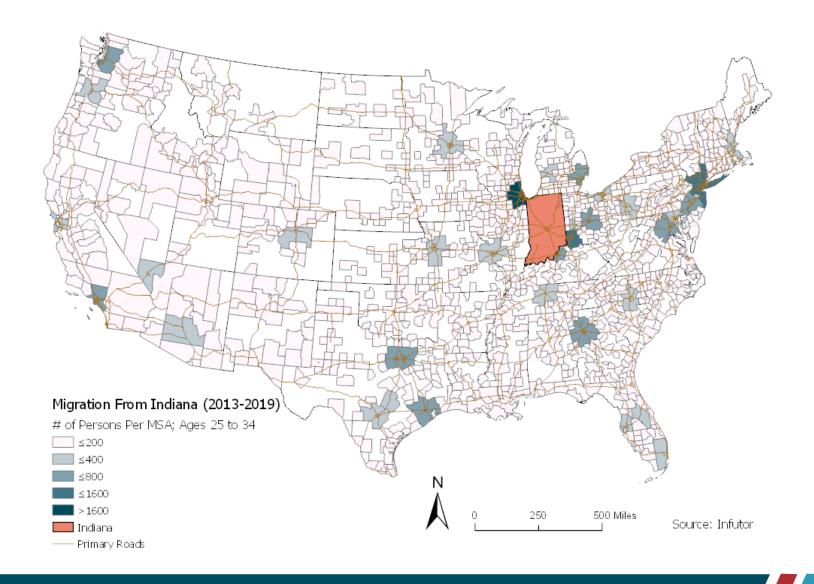
In-migration to Indiana: 2013 to 2019





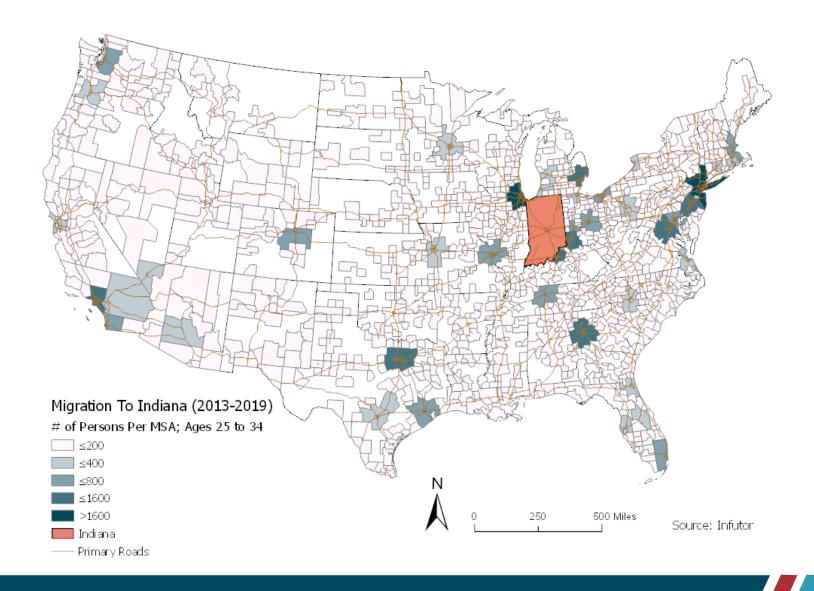
Out-migration from Indiana: 2013 to 2019

Emerging workers aged 25 to 34



In-migration to Indiana: 2013 to 2019

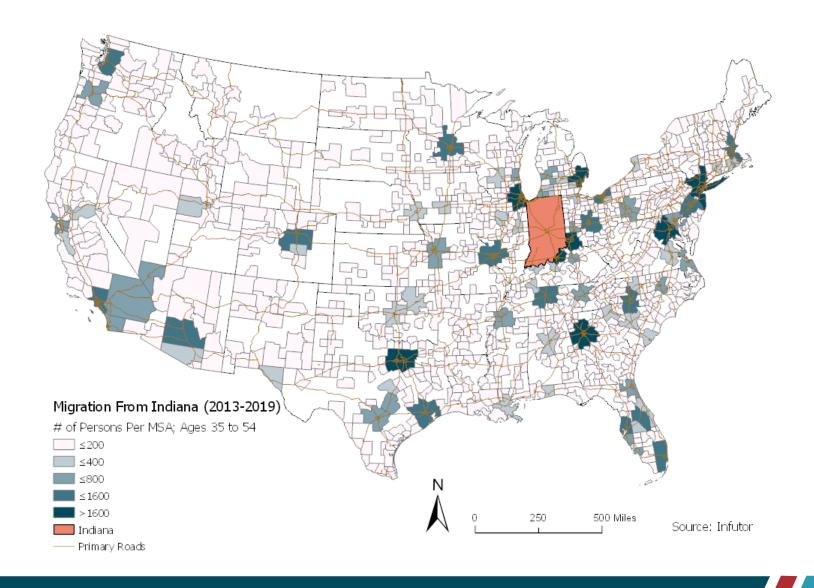
Emerging workers aged 25 to 34





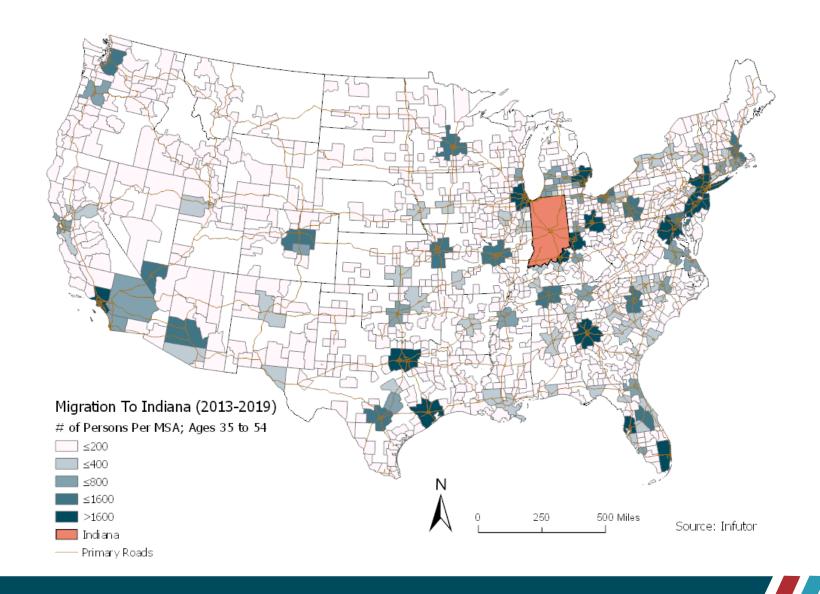
Out-migration from Indiana: 2013 to 2019

Prime-aged workers, 35 to 54



In-migration to Indiana: 2013 to 2019

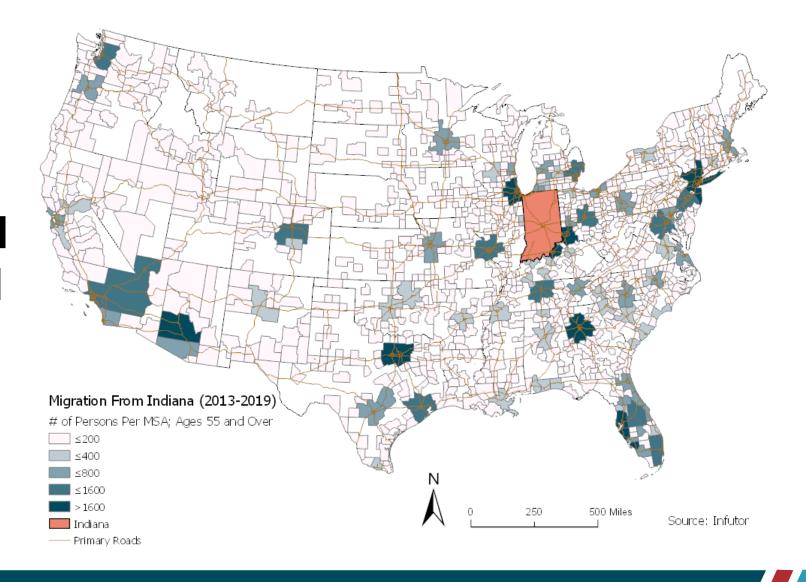
Prime-aged workers, 35 to 54





Out-migration from Indiana: 2013 to 2019

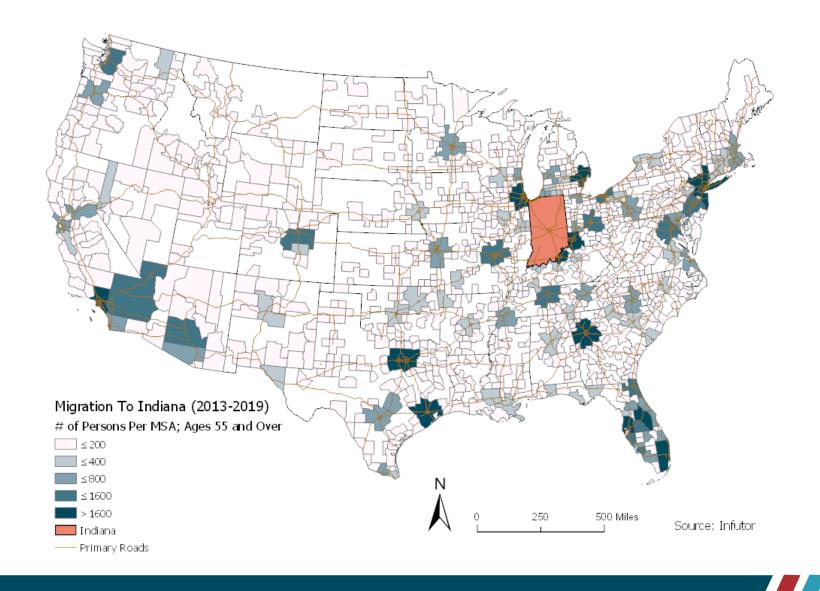
Post-prime-aged workers, 55 and older





In-migration from Indiana: 2013 to 2019

Post-primeaged workers, 55 and older



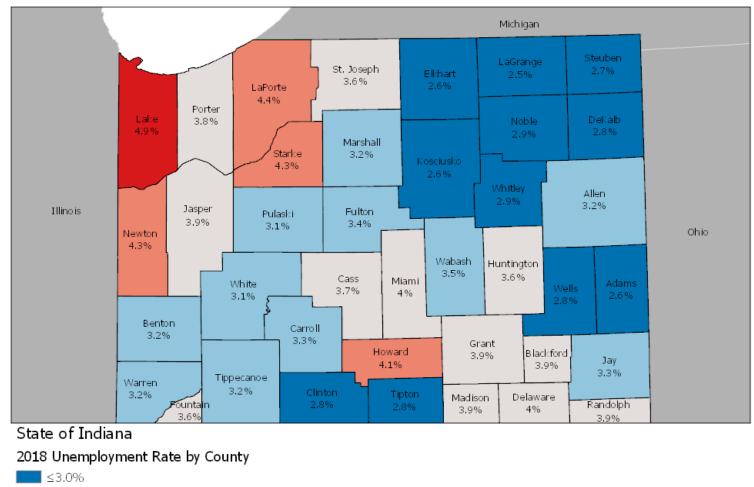


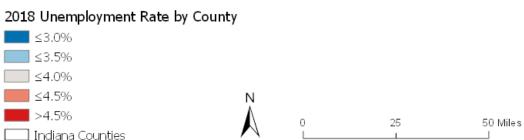


Regional Economy: Northcentral Indiana

Unemployment rate 2018

- Elkhart-Goshen MSA is at 3% as of August 2019
- South Bend-Mishawaka
 MSA is at 3.8% as of August 2019
- Michigan City-La Porte MSA is at 3.9% as of August 2019
- The United States is currently at 3.7%
- Natural Rate of Unemployment: Q3: 4.4%



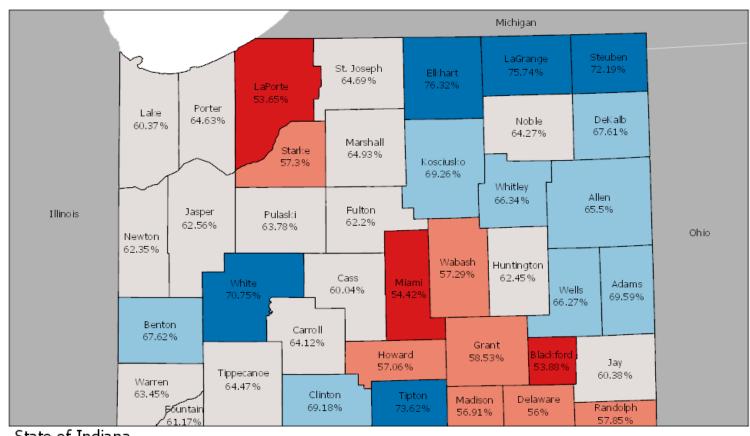




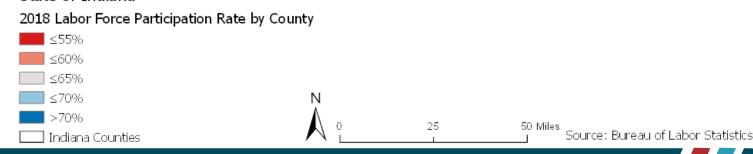
Source: Bureau of Labor Statistics

Labor force participation rate 2018

- Elkhart-Goshen MSA is at 76.66%
- South Bend-Mishawaka MSA is at 63.69%
- Michigan City-La Porte MSA is at 52.76%
- The United States is currently at ~63% and has been since 2017



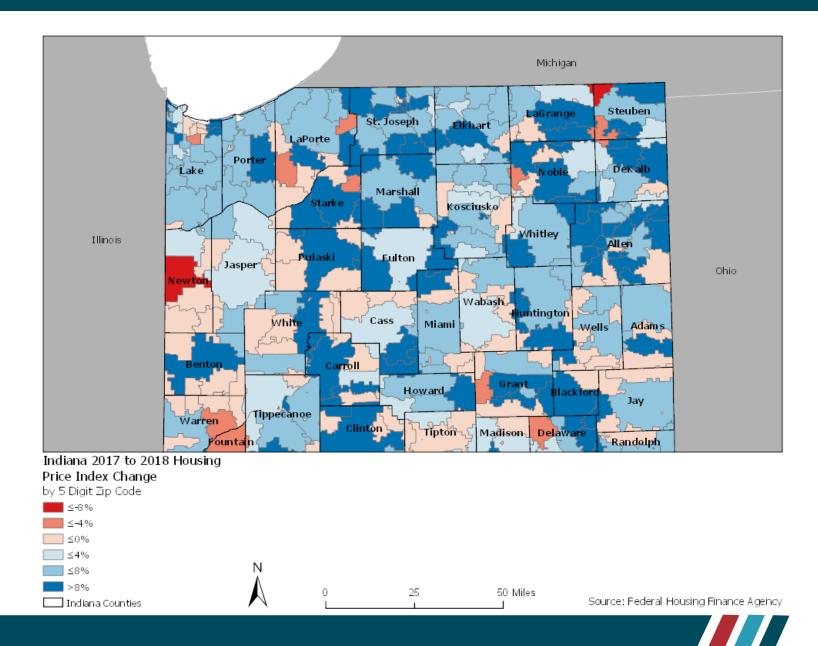
State of Indiana





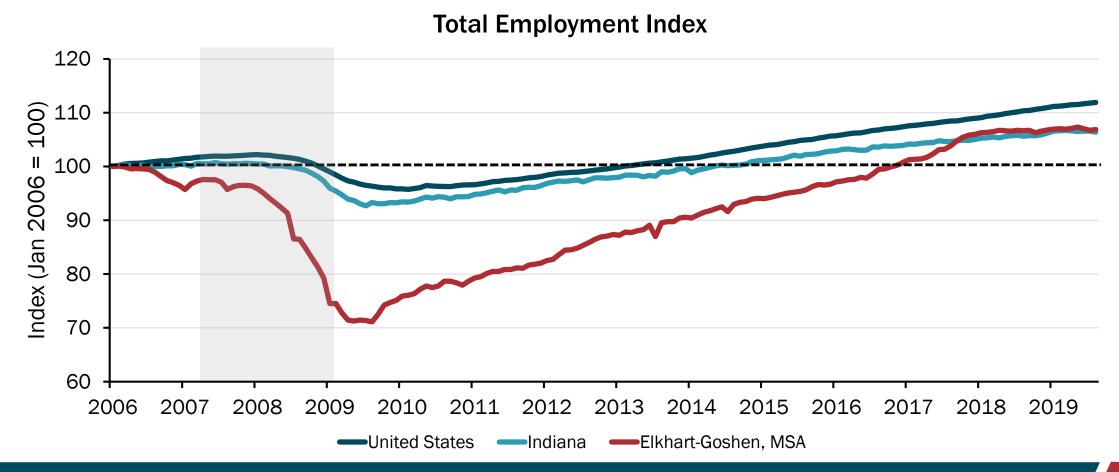
Housing price index change

- Elkhart-Goshen MSA 2018
 HPI Change was 6.45
- South Bend-Mishawaka MSA 2018 HPI Change was 8.03
- Michigan City-La Porte MSA 2018 HPI Change was 4.88
- Indiana's 2018 statewide HPI Change was 6.56





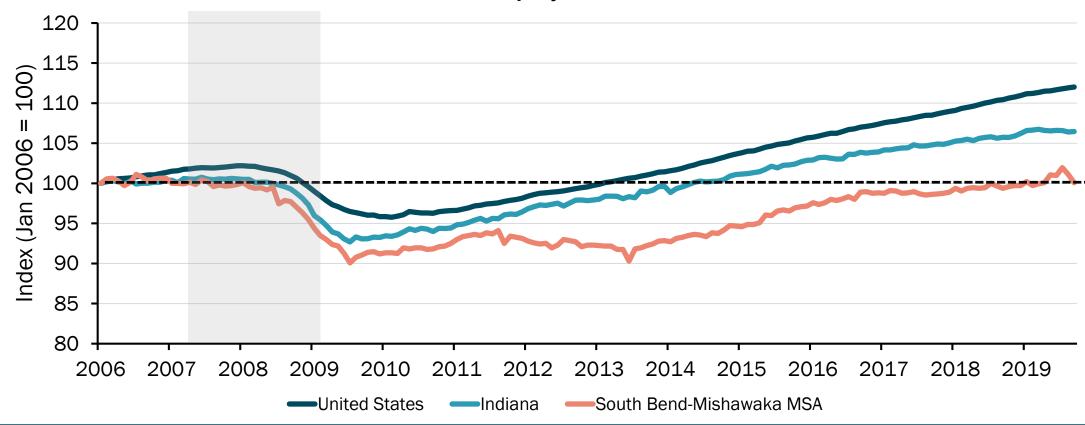
The Elkhart-Goshen MSA has made a strong recovery since the recession...





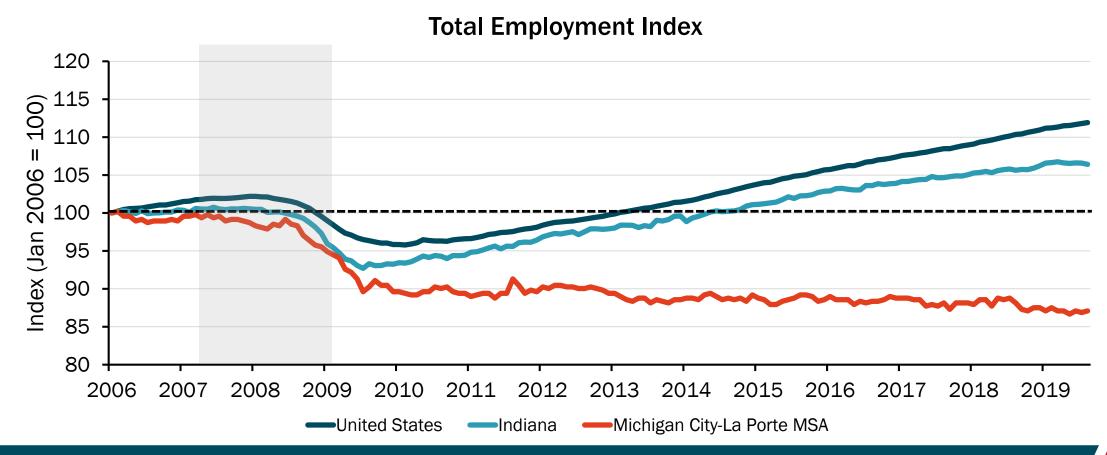
The South Bend-Mishawaka MSA has only recently reached prerecession employment levels...







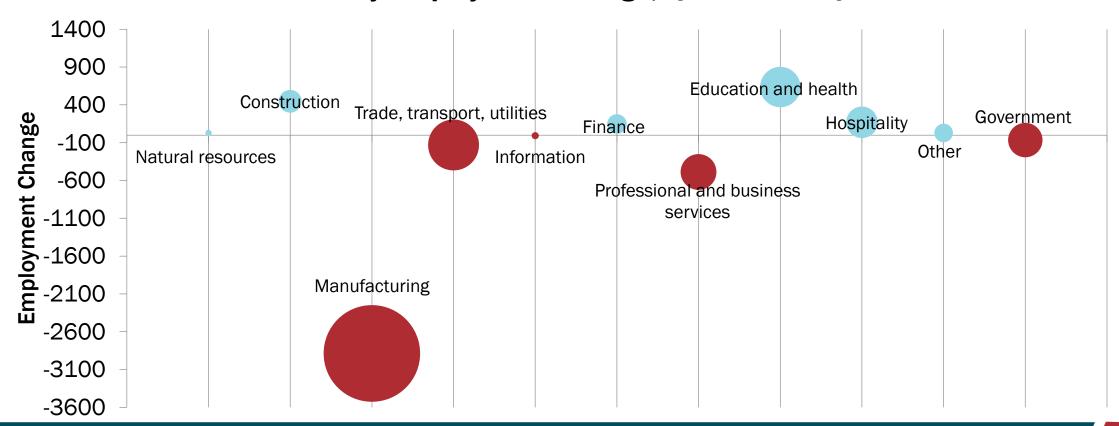
The Michigan City-La Porte MSA has continued to see its employment stable but below pre-2007...





Manufacturing jobs have declined significantly in Elkhart county

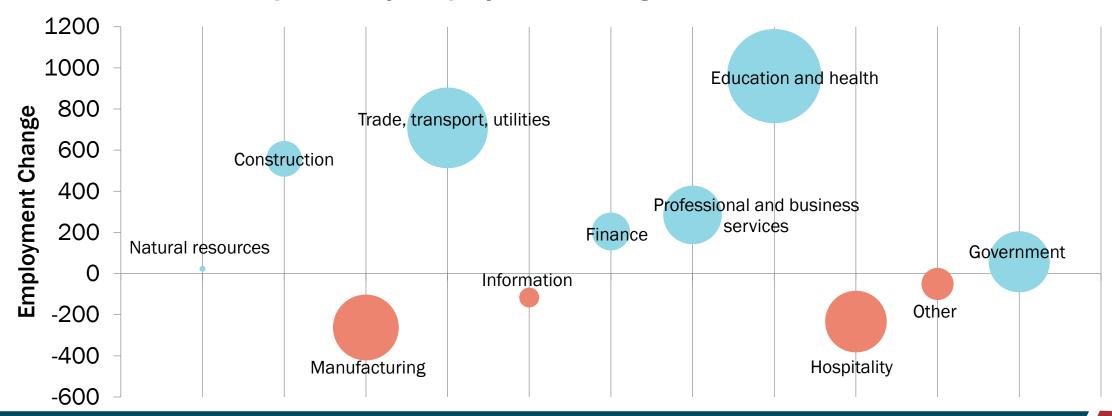
Elkhart County Employment Change, Q1 2018 to Q1 2019





Education and health employment has been increasing in St. Joseph County, while manufacturing has declined

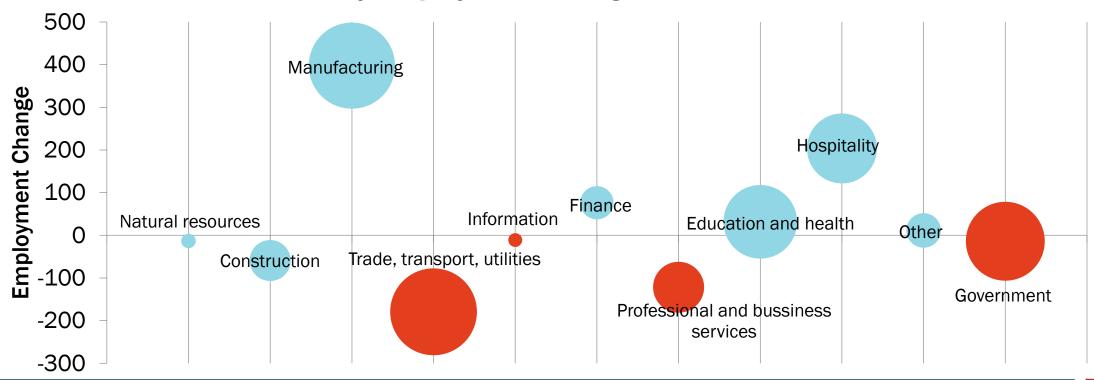
St. Joseph County Employment Change, Q1 2018 to Q1 2019





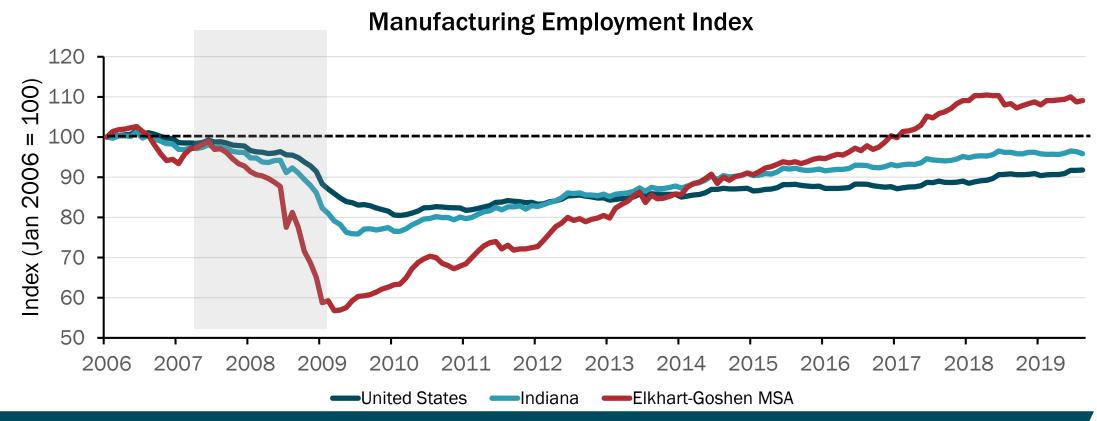
Manufacturing jobs have been increasing in LaPorte County, while trade, transportation, and utilities have declined

LaPorte County Employment Change, Q1 2018 to Q1 2019



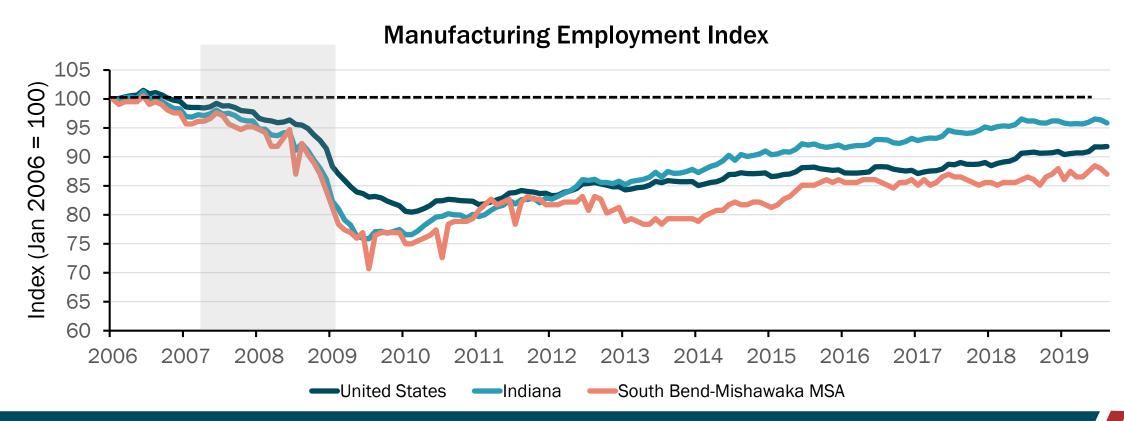


Manufacturing employment growth in the Elkhart-Goshen MSA had exceeded that of the state and nation, but has recently declined



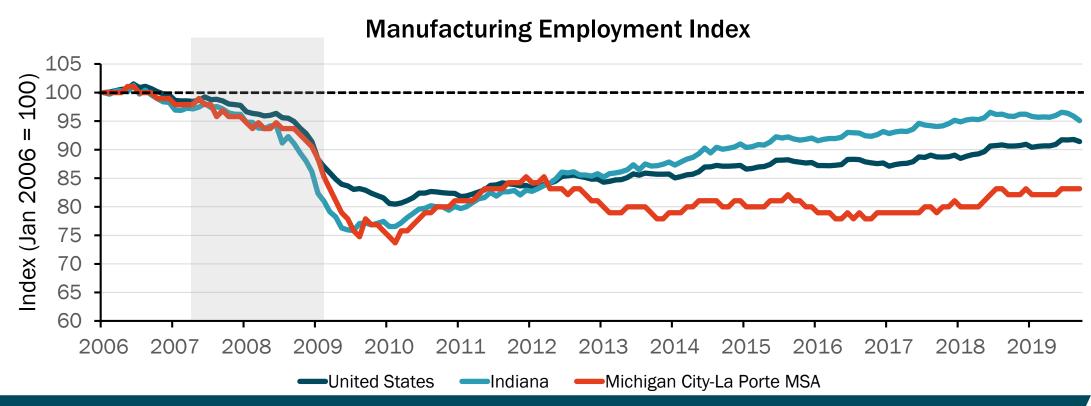


Manufacturing employment in the South Bend-Mishawaka MSA has grown slowly since the recession...





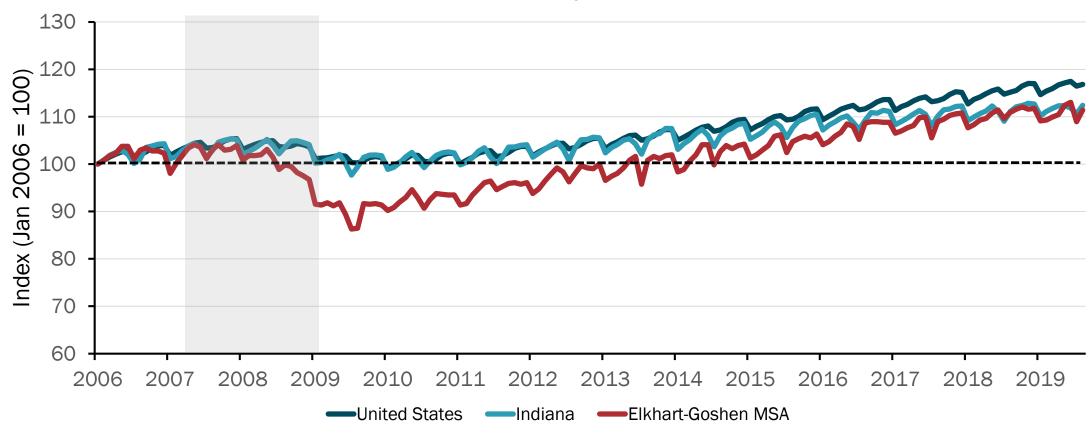
Manufacturing employment in the Michigan City-La Porte MSA has remained relatively steady since the recovery and is recently trending upward





Service employment growth has stalled in the Elkhart-Goshen MSA...

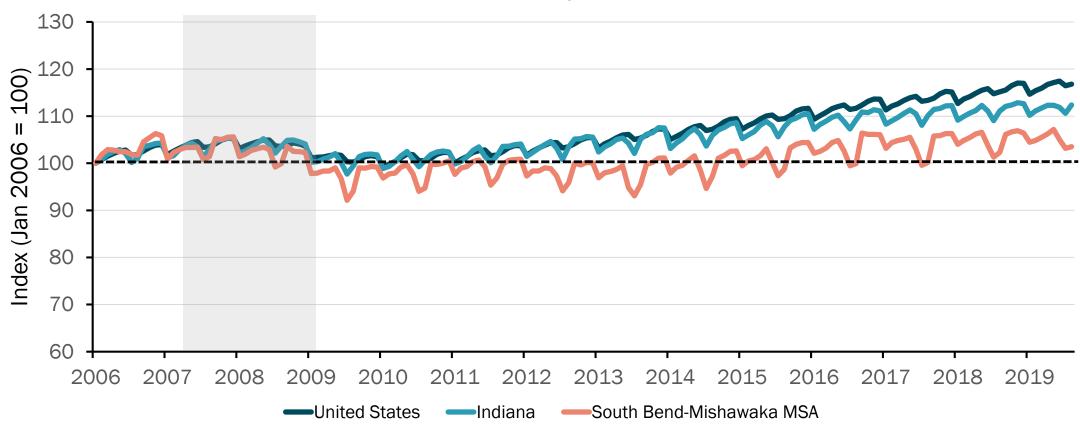
Services Employment Index





Service employment growth has been below the State and Nation in the South Bend-Mishawaka MSA...

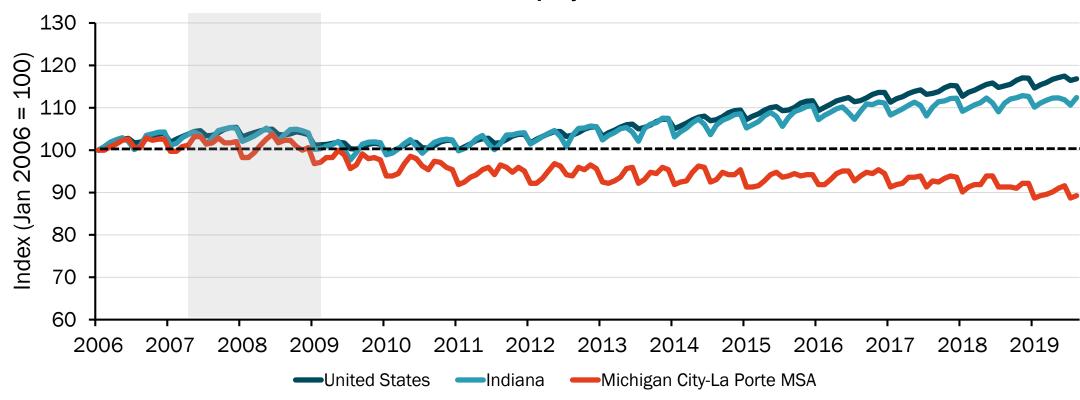
Services Employment Index





Employment in Services in the Michigan City-La Porte MSA has been declining

Services Employment Index







The Next Recession: What We Are Watching

The next recession and what we're watching:



The effect of the announced and anticipated tariffs



- The role of trade agreements
 - Blocks
 - Canada/Mexico
 - E.U.
 - Bilateral
 - China
 - Japan
 - U.K.



Expect interest rates to change





The next recession and what we're watching:

Our thoughts and concerns

• Tight labor markets (U-3 and LFPR)



- "Elections have consequences"
 - Tax policy
 - Trade policy
 - Fiscal policy
 - Monetary Policy
 - Legal Policy
 - Issues of decisions and implementation



• The movement from industry 2.0, to 3.0, and to 4.0



The rising deficit







Questions?

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